IOM Council
105th Session
25-28 November 2014

Report of the Director General

Geneva, 25 November 2014
I. Global Migration Trends

II. The Year in Review: 2014

III. Towards IOM’s 65th Anniversary & Beyond: 2015-18

Conclusion
Unprecedented Humanitarian Emergencies

• Four “Level Three” Crises:
  – Syria
  – Iraq
  – South Sudan
  – Central African Republic

• No viable political processes or negotiations

• Ebola virus: Liberia, Sierra Leone, Guinea – 5th “L3”

• Most forcibly displaced persons since World War II: 50 million (UNHCR)
Migration Costs

- **Migration Route Deaths**: 40,000 since 2000
  - A global issue – trafficking & smuggling
  - IOM Publication: “Fatal Journeys”

- **Recruitment Costs** (IRIS)

- **Remittance Transfer Costs** (IOM/UPU)
IOM Migration “Thesis”

1. Inevitable – demographics & disasters

2. Necessary – development

3. Desirable – if well-governed
Three-Pronged Policy

- Address Root Causes of Irregular Migration
- Facilitate Regular Migration
- Protect Rights of ALL Migrants
Migration Challenges in a World in Disarray

- Changing the migration narrative
- Managing social diversity
II. The Year in Review: 2014

A: Policy, Operations & Programmes
“Bookends” of Year 2014

- 2013 – UN General Assembly Second High Level Dialogue on International Migration and Development
- 2015 – Post-2015 UN Development Agenda – “Sustainable Development Goals” (SDGs)
IOM-UN Relations

- Working Group on IOM-UN Relations & Strategy
- UN Second Committee draft resolution Poses potential challenges
- IOM to remain the lead Migration Agency
Migration Governance Framework: A work in progress

Five Non-Normative Objectives:

1. International Standards, Human Rights & Protection
2. Comprehensive, Evidence-Based Policy
3. Socio-Economic Needs
4. Risk Mitigation
5. Regular Migration Access
Emergency Preparedness, Response and Recovery

- Four “Level 3” emergencies

- Syrian Arab Republic:
  - 300 staff; 500,000 refugees assisted;
  - NFI distribution in all 14 governorates

- South Sudan: largest humanitarian operation

- Iraq: 1.5 million displaced

- Central African Republic: 13,000 evacuated
Ebola Crisis
- Liberia -

- Ebola team in country since September

- Managing first three of 17 Ebola Treatment Units (ETUs) including personnel recruitment and training:
  - First ETU inaugurated 10 November, at Tubmanburg, first patients admitted 18 November
  - Second ETU inaugurated 21 November at Buchanan
  - Third ETU to be inaugurated 5 December

- IOM committed to manage 5 more ETUs, based on: evaluation of first 3 ETUs and needs
Ebola Crisis
- Sierra Leone -

- Ebola team arrived October
- Managing Training Academy for Frontline Ebola Responders including staff recruitment, funded by DFID
- Health and Humanitarian Border Management Project with CDC
Ebola Crisis
- Guinea -

• Ebola team presence since November

• Agreement in principle to manage Ebola Training Academy at Conakry
Humanitarian Border Management

• Protection of crisis-affected migrants:
  - Experience from Libya, Jordan, Syria, South Sudan, CAR
  - Covers border operations before, during and after crisis
  - IOM has begun application to Ebola crisis

• Part of Migration Crisis Operational Framework
Staff Safety and Security

- IOM increasingly operating in high-risk areas
- More need, therefore, for greater security measures
- Trained in-house UN-certified instructors: from 3 to 10
- Trained staff on hostage incident management: 3
- July: one staff member taken hostage, release negotiated
Vulnerable Migrants Assistance

- **Victims of trafficking (VoTs)**
  - 6,500 from 90 countries assisted 2013-14
  - 65% for labour; 14% for sexual exploitation

- **Unaccompanied minors (UAMs)**
  - 19% of total caseload of assisted vulnerable migrants
  - Most cases in US, Europe, East Asia & Pacific

- **Assisted Voluntary Return & Reintegration**: 30,000
Private-sector partnerships

- Strengthened in all areas of operations:
  - SAS
  - ESRI
  - Deloitte

- Public-private alliance on ethical recruitment (IRIS)

- Visa Application Centers in 54 countries – VFS Global
II. The Year in Review: 2014

B: Management & Organizational Initiatives
Review of the Structural Reform

- Five-member Structural Review Team
- Review of new structure’s effectiveness: April-Aug 2014
- Findings: structural reform generally successful
  - no major adjustments required
- Recommendations follow consultations with all concerned
Budget-Strengthening Plan

• Approved at 103rd Council, November 2013

• 3-year plan to strengthen core structure:
  - ROs, Admin. Centers, OIG
  - LEG, Procurement and HR

• Implementation under way
Member State Assessed Contributions

Arrears

• Important progress: only 8 subject to voting rights loss

• IOM active in Geneva and capitals to encourage clearance of arrears
Notable Changes & Events

• Executive Committee (EXCOM) abolished

• Ethics and Conduct Office (ECO) established

• Migration and Climate Change Division in DMM

• Fourth Global Chiefs of Mission Meeting (GCoMM)
III. Towards IOM’s 65th Anniversary and Beyond:

2015 - 2018

A: Policy, Operations & Programmes
IOM Humanitarian Policy

• Working Group – 50 staff members

• Country & Regional offices and HQ involved

• Workshops 8-9 May; 23-24 October, facilitated by Prof. Roger Zetter, Refugee Studies Center, Oxford

• Draft policy by end 2014

• Stocktaking exercise in 6 field locations in 2015
IOM Protection Policy

- First policy revision since 2007
- IOM and migration context changed
- Working Group established to review:
  - IOM protection principles
  - Implementation structure
- Policy Formulation Coordination Committee (PFCC) to receive draft first quarter 2015
UN Post-2015 Development Agenda

- IOM contributions:
  1. Member of UN Task Team on P2015 (UNTT)
  2. Collaboration – GMG & GFMD
  3. IOM-specific: meetings, publications, social media

- MS need to ensure migration included in final document (Jan-Sept 2015)
World Conference on Disaster Risk Reduction (WCDRR), Sendai, Japan, March 2015

- Strategic area for IOM’s programming
- Addresses some causes of forced migration
- IOM, UNHCR, NRC, Nansen Initiative co-hosting a Working Session on “disaster-induced mobility”
- IOM in close touch with UNISDR; DG to participate
World Humanitarian Summit (WHS) 
Istanbul, Turkey, 2016

- IOM active participation with UN/OCHA in regional steering committees
- IOM secondment to UN/OCHA for WHS
- Keynote at Budapest Regional Meeting, February 2015
Key Migration Fora: IOM Support & Participation

- **8th GFMD**, Istanbul, Turkey, October 2015
  - IOM supports Turkish Chair
  - IOM hosts support unit

- Global Migration Group (GMG)
  - IOM staff member seconded to GMG secretariat
“Creative alliances”
with Parliaments, City Councils & Mayors

• More active and visible in the migration debate

• Less politicized, more in touch with migration realities

- Migrants and Cities Conference, October 2015
  - For mayors and ministers

- Diaspora Ministerial Conference, 18-19 June 2013
  - 550 participants, 50 ministers or high-level reps.
Migration Research, Training & Capacity-building

- **Current centers:**
  - Tanzania: Africa Capacity Building Center (ACBC)
  - Korea: Migration Research & Training Center (MRTC)

- **Establish new regional centers:**
  - MENA and Latin America
Migration Data Analysis Unit

1. **Partner** with private sector:
   - Gallup, Deloitte, Economist Intelligence Unit (EIU)

2. **Analyse** extensive IOM data on migration

3. **Report** every year on IOM & partners’ statistics:
   - support evidence-based work
International Recruitment Integrity System (IRIS)

- Public-private alliance launched at IDM in March
- International Organization of Employers supports
- Presented at 7th GFMD in Stockholm, May 2014
- Pilot project discussions with several large companies
Migrants in Countries in Crisis (MICIC)

- Origin: Second UNGA High-level Dialogue on Migration & Development, 3-4 October 2013
- State-led: US & Philippines and Working Group
- Practical protection for migrants in crisis
- IOM supports with Secretariat in Geneva
- Launched at GFMD, May 2014
Visa Application Centers

- 54 Centers for Canada (45) and UK (9)
- Fully operational, expanding
- 100,000 applicants a year
- Facilitates regular migration
Reducing Remittance Transfer Costs

- Partnership with Universal Postal Union (UPU)
- Pilot project: Burundi – 2014-2018
Counter-smuggling

1. Give same attention as counter-trafficking

2. Rise of smuggling & vulnerability of migrants

3. Need to protect all migrants, including irregular
III. Towards IOM’s 65th Anniversary and Beyond:

2015 - 2018

B: Management & Organizational Initiatives
1. Enriches and expands dialogue on migration

2. Anchors IOM as lead migration agency

3. Ensures IOM negotiates with UN from position of strength
Full Privileges and Immunities (P&I)

- Since Resolution 1266 of 103 Council:
  Five new agreements entered into force:
  Australia, CAR, Cyprus, Madagascar, Yemen

- Too few countries meet P&I resolution criteria:
  - 83 of 156 IOM Member States
  - 5 of 9 Regional Offices
Office Property Acquisition Plan

• Best use of MS’s resources

• Long term planning – where predictable

• IOM owns HQ building & several others
Civil Society Organization & Academic Network Expansion

- Annual consultations at HQ
- IOM Senior Managers meet with local CSOs on trips
- Cooperation priority: research and data analysis
Migration Policy Advisory Board

- Migration experts from universities, think tanks, governments, civil society and private sector
- Much discussed, long-delayed
- First meeting planned in early 2015
Prioritize Staff Well-being & Professionalism

1. Health insurance for all
2. Unified Staff Rules Implementation
3. Social security – where applicable
4. Security training & briefings for all
5. PSEA and GBV training for all
1. Build institutional coherence & supports policy initiatives

2. IOM website design – common for all missions

3. IOM logos on tents, t-shirts, vests in crises

4. Strengthen MS & public support

5. Long overdue
Conclusion: Migration Challenges in a World in Disarray

- Changing the migration narrative
- Managing social diversity
IOM’s Three-Pronged Policy

• **Address** Root Causes of Irregular Migration

• **Facilitate** Regular Migration

• **Protect** Rights of ALL Migrants
Thanks to

• All IOM staff in Field and Headquarters for commitment and hard work, often in risky and dangerous environments

• All Member States for your unfailing support