110TH SESSION OF THE COUNCIL

Report of the Director General

26-29 NOVEMBER 2019

GENEVA
IOM in 2019

BUDGET

In 2019, the combined total revenue will exceed USD 2 billion

USD 1.87 billion

Combined total revenue in 2018

- assessed contributions
- voluntary contributions
- other income

STAFF

13,844 Total number of staff

7,401 male

6,443 female

168 nationalities represented

136 nationalities
- international professional level

90 nationalities
- senior level (P4 and above)

MEMBER STATES

173 Member States as of March 2019

OFFICES

436 Offices as of 28 October 2019
SUMMARY UPDATE ON THE PROGRAMME AND BUDGET FOR 2019

- Administrative Part of the Budget CHF 52,240,024 (unchanged since last revision)
- Operational Support Income USD 101.4 Million (unchanged since last revision)
- Operational Budget based on confirmed funding is USD 2.045 billion (13% increase compared to 2018)
Overview of IOM Crisis Response

Key facts and figures (2018)

30 million beneficiaries including
• 23 million persons on the move (IDPs, refugees, migrants)
• 7 million host community members
• 185,000 persons transported internationally

Relief and recovery operations in 44 countries
• Camp coordination/management: 2.8 million beneficiaries in 21 countries
• Water, Sanitation & hygiene: 5.6 million in 23 countries
• Shelter & non-food: 4.1 million in 44 countries
• Emergency health: 2.8 million in 38 countries
• Over 400 Recovery, stabilization & solutions initiatives in 70 locations
Key Operational Contexts (1)

Protracted internal displacement situations caused by conflict
- Democratic Republic of Congo
- Ethiopia
- Iraq
- North-Eastern Nigeria
- Somalia
- South Sudan
- Syrian Arab Republic
- Yemen

Displacement caused by disasters and effects of environmental degradation
- The Bahamas
- Indonesia
- Southern Africa: Malawi, Mozambique, Zambia, Zimbabwe
Key Operational Contexts (2)

Migrants affected by crisis

- **Libya**: armed violence and conflict have made situation of migrants in detention untenable
- **Yemen**: transit migrants, moving from the Horn of Africa towards Gulf countries, are detained, abused by traffickers

Regional situations

- **Rohingya**: over 900,000 Rohingya refugees remain displaced in Bangladesh, with few prospects for durable solutions.
- **Northern Triangle of Central America**: Violence, crime and economic hardships have led to increase in population outflows across central and North America
- **Venezuela**: over 4 million have left Venezuela, with figures expected to rise to 5.5 million by end 2020 across Latin America and the Caribbean
Core Priorities for IOM operations

- **Transparency**: revamp of IOM humanitarian appeal process
- **Accountability to Affected Populations**: continued roll-out of IOM institutional AAP framework
- **Disability Inclusion** in all areas of IOM programming
- **Increased Operational Effectiveness**: global stocks and supply chain management; cash-based interventions; beneficiary tracking management system
- **A solutions approach** to protracted displacement situations, following on from commitments to the Humanitarian-Development-Peace nexus
- **Enhanced capacity building support** to national and local authorities for improved disaster response
- **Investment in IOM emergency preparedness** and response capacity
- **Institutional support** to international initiatives on internal displacement
Displacement Tracking

Key facts and figures (January - June 2019):
• 24 million IDPs
• 10 million returns
• 66 countries

Key priorities:
• Consolidation of DTM as world’s largest source of primary data on internal displacement
• Continued integration of protection and gender related indicators into key information collected
• Enhancement of collaboration with key partners in humanitarian system
• Follow up on Grand Bargain commitments on transparency and needs assessments, whilst adhering to robust data protection principles.
South America

IOM staff speak to migrants and refugees in South America to refer them to the services that they need.
Supporting Migrants  
(January to June 2019)

163,000 people received support for visa applications

215,000 health assessments across 60 countries

45,000 people trained to address human trafficking, or violence, exploitation and abuse
Migration, Environment & Climate Change

- Joint publications with UN-OHRLLS and UNCCD
- High-level breakfast on Migration and Climate Change during Climate Action Summit
- Launch of global campaign “Find A Way” focusing on the resilience of those affected by forced migration due to climate change. #FindAWay
  https://www.iom.int/findaway/en/
- Preparations for COP25 in Madrid, under Presidency of Chile.
UN Network on Migration

Next Steps

• Implementation of the Network workplan including through pilot countries
• First annual meeting of the Network on 11 December in Geneva
• Supporting Member States’ regional reviews of the GCM in 2020
• Capitalization of the Migration MPTF and finalization of the inaugural Steering Committee
• Release of the first SG’s Report on GCM implementation in late 2020
Launch of WMR 2020

- Launch tomorrow
- Last edition (WMR 2018) downloaded more than 400,000 times
- WMR 2020 will be translated into English, French, Spanish, Chinese & Arabic
- Chapters on migrant contributions to country of origin, inclusion, health, child migration, climate impacts, migrants in crisis, and the two Global Compacts
# IGF – Business Transformation High-level Plan

## IGF Business Transformation Programme

### High-level Plan

<table>
<thead>
<tr>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
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<tbody>
<tr>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
</tr>
</tbody>
</table>

### IGF Business Transformation Delivery

- ERP Product Research, Evaluation and Selection
- IGF Business Strategy and Future Operating Requirements
- Detailed Process Design
- Solution Implementation Cycles
- Deploy, Stabilize and Run

### Integrated Change Management

- Overall Strategy and Resourcing
- Communications (Development and Delivery)
- Organizational Alignment
- Training (Development and Delivery)
- Support
- Ongoing Framework Management

### Department/Field Office Operationalization

- Preparation and Readiness
- Training
- User Support, Systems Maintenance and Operations

### Scope:

Plan to Report, Manage Risks, Fund Raising to Cash, Finance to Manage, Source to Pay, Hire to Retire, Manage General Services, Manage Legal Services, Data Archiving and Migration, Infrastructure, Test and Cutover
Strategic Vision Implementation

Principles and enablers:
ORGANIZATIONAL Effectiveness (partnerships, risk, strategic orientation, accountability, data, knowledge management, etc)
Based on the Internal Governance Framework

Strategic Objective 1
- Specific Objective 1.1
- Specific Objective 1.2
- Specific Objective 2.1
- Specific Objective 2.2
- Specific Objective 2.3

Strategic Objective 2

Regional Strategy
- Country Strategy
- Country Strategy
- Country Strategy
- Country Strategy
- Country Strategy
- Country Strategy

Strategic Vision & Implementation
Strategic Vision Implementation

- Initial draft
- Presentation of Vision at IOM 110th Council
- Regional Strategies 2020-24
- Migration & Sustainable Development
- Climate & Migration
- Legal Identity
- Resettlement & AAP
Strategic Development in 2019

Initiatives funded through unearmarked and flexible funding in 2019 include:

- Establishment of the **Policy Hub**
- Strengthening **monitoring & evaluation** across IOM
- Development of **global knowledge management strategy**
- Development of strategy for institutional **engagement with CSOs**
- Strengthening IOM’s policy capacity on the **2030 Agenda**
- Development of an operational framework on **diversity, inclusion and social cohesion**
- Strengthening IOM coordination and leadership in **mixed flow crisis situations**
Migration Multi-Partner Trust Fund

- Act as an initial and complementary funding source for joint initiatives in support of GCM implementation (Initial target: $25 million)
- Adhere to 10 GCM guiding principles (human rights/people-centered, complement SDGs)
- National ownership; UN coherence; UN reforms
- 360° approach - no one objective is favored over others
- Projects will need input from more than one UN entity (Joint Programmes)
- Require sign off from RC and Government
- Steering Committee
  - 3 UN entities (ILO, UN Women, WHO)
  - 3 Donors (UK, Germany)
  - 3 Member States (Morocco, Philippines, Ecuador)
  - 3 Stakeholders (Mayors Migration Council, Special Rapporteur on human rights of migrants, Mouvement Africain des Enfant et Jeunes Travailleurs)
Budget in 2020

PROGRAMME AND BUDGET FOR 2020

- Administrative Part of the Budget CHF52,242,614 (Zero Nominal Growth)
- Operational Support Income USD123 Million (28% increase compared to 2019)
- Operational Budget based on confirmed funding is USD 858 million. 15% decrease compared to 2019.
## Unearmarked/Flexible Contributions

All figures in USD million

<table>
<thead>
<tr>
<th>Member State</th>
<th>2017</th>
<th>2018</th>
<th>2019*</th>
<th>Grand Total</th>
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<tbody>
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<td><strong>Sweden</strong></td>
<td>6.31</td>
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<td><strong>United Kingdom</strong></td>
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<td><strong>Netherlands</strong></td>
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<td>1.16</td>
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<td><strong>Austria</strong></td>
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<tr>
<td><strong>Grand Total</strong></td>
<td>14.88</td>
<td>30.06</td>
<td>27.88</td>
<td>72.82</td>
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</table>

* Contributions received as of 22 November 2019
Panels at the IOM Council

Panel 1:
Launch of the World Migration Report 2020

Panel 2:
Building peace and creating conditions for development: internal displacement, stabilization and reintegration

Panel 3:
Mobility dynamics in the Sahel

Migrants’ Voice