The Arrival City:

A set of immigrant networks and calculated investments in an urban Future
Who is a migrant?

- Undocumented migrants
- Migrants in a irregular situation
- Trafficking victims
- Asylum seekers
- Economic migrants
- Migrants in a regular situation
- Refugees

Source: WHO/Europe PHAME Project 2015
Source: World Economic Forum Future of Urban Development and Services Initiative

The Vicious Cycle:
- Xenophobia, hate crimes and violence
- Alienation
- Radicalization & intolerance
- Poor integration
- Exclusion
- Marginalization with limited/no civic engagement
- Formation of segregated community clusters
- Increased restrictions for city services

The Virtuous Cycle:
- Improved productivity and societal rejuvenation
- Integrated planning & equal access to the city
- Social cohesion
- Effective integration
- Sense of belonging
- Inclusion
- Upskilling of talent and improved opportunities
- Community building and greater civic engagement

Key Influencers:
- Perception
- Community engagement
- Policy reforms
- Urban planning
- Leadership

Question mark indicates the need for further investigation and action.
## Removing Obstacles to Self-Integration

<table>
<thead>
<tr>
<th>Category</th>
<th>Physical</th>
<th>Institutional</th>
<th>Economic</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Secure housing tenure (or path to ownership)</td>
<td>Ability to invest in community and affect its shape and direction</td>
<td>Quick transit access to get to jobs and bring in customers</td>
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<tr>
<td>Physical</td>
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<td>Full educational inclusion; incentives to stay in school</td>
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<td>Schools that serve as magnets rather than deterrents</td>
<td>State resources for inclusion: Libraries, community centres</td>
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<td>Institutional</td>
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<tr>
<td>Economic</td>
<td>Easy ability to open a legal business, borrow, bank</td>
<td>Inclusive hiring; access to employment networks</td>
<td>Flexibility in using physical space for retail / food service / etc</td>
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<td>Political</td>
<td>Pathway to full legal citizenship or inclusion</td>
<td>A voice, or vote, in political processes</td>
<td>Recognition of credentials earned abroad</td>
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