

STANDING COMMITTEE ON PROGRAMMES AND FINANCE

Thirty-third Session

IOM DEVELOPMENT FUND

(Status report: 1 January to 30 September 2023)

IOM DEVELOPMENT FUND **(Status report: 1 January to 30 September 2023)**

Background

1. An overview of the IOM Development Fund, which was established through Council Resolution No. 1035 of 29 November 2000, is provided at the sessions of the Standing Committee on Programmes and Finance.
2. The allocation and application of the Fund is guided by Council Resolution No. 1390 of 24 November 2020 on budget regulations and practices.¹
3. The Guidance Note on the IOM Development Fund explains the characteristics of the Fund and provides practical guidance on its operations and management. It can be consulted in the three official languages on the [IOM Development Fund website](#).
4. With regard to the Fund's two lines of funding, Line 2 is broadly similar in its operation to Line 1, with one of the key provisos being that Member States subject to Article 4 of the IOM Constitution are not eligible to benefit from funding under Line 2.²

Fund administration

5. In 2023, a total of USD 17,605,934 (including administrative costs) is available for the IOM Development Fund. A total of USD 1,615,184 is available for Line 1 funding, comprising USD 1,400,000 in Operational Support Income and USD 215,184 in funds recovered from closed Line 1 projects. A total of USD 15,990,750 is available for Line 2 funding, comprising USD 13,600,000 in Operational Support Income; USD 1,710,216 in funds recovered from closed Line 2 projects; USD 39,600 from the Government of Austria and USD 640,793 from the Government of Belgium (all allocated via the Migration Resource Allocation Committee (MIRAC)); and USD 141 in private contributions made by individuals online.
6. Continuing the trend of recent years, project funding requests have increased in 2023, mainly as a result of the growing need of eligible Member States for seed funding to address various migration management challenges. Project proposals have been received for capacity-development support in the following areas: community development; disaster risk reduction; durable solutions; environment

¹ Section IV, paragraph 13 of Council Resolution No. 1390 states the following: "The Director General is requested to allocate USD 1.4 million from Operational Support Income for the development of migration projects in favour of developing Member States and Member States in transition, on the basis of an equitable regional distribution, without prejudice to funds already allocated for these purposes, referred to as funding Line 1." Section IV, paragraph 14 states that: "The Director General is further requested to allocate USD 13.6 million from Operational Support Income to the IOM Development Fund, referred to as funding Line 2". Paragraph 15 of the same section states that: "The total amount available for the IOM Development Fund for both Line 1 and Line 2 (excluding direct voluntary contributions) is USD 15.0 million."

² Section IV, paragraph 17(a) of Council Resolution No. 1390 states that: "Access to funding under Line 2 will be linked to outstanding contributions, and Member States subject to Article 4 of the Constitution will not be eligible for funding". The phrase "subject to Article 4" refers to the status of a Member State whose current arrears in the payment of its financial contributions to the Organization equal or exceed the amount of the contributions due from it for the preceding two years and whose loss of voting rights in accordance with Article 4 of the IOM Constitution becomes effective one year after the Council has been informed that the Member concerned is in arrears to an extent entailing the loss of voting rights, if at that time the Member State is still in arrears to the said extent, but not a Member State whose loss of voting rights has become effective but whose voting rights were maintained or restored by the Council after being satisfied that the failure to pay is due to conditions beyond the control of the Member State.

and climate change; health promotion and assistance for migrants; immigration and border management; integration and social cohesion; labour migration; migration data; migration management support; migration policy; migration research; protection and assistance for migrants in situations of vulnerability; return and reintegration assistance; and transfer of migrant knowledge and resources. All projects approved are aligned with relevant objectives/principles contained in the IOM Migration Governance Framework, the IOM Strategic Vision, the IOM Migration and Sustainable Development Strategy and the Sustainable Development Goals. The Fund continues to be a vital means of advancing migration and sustainable development policies and programmes. Through the [guidance note promoting mainstreaming of the Migration and Sustainable Development Strategy](#) in all IOM Development Fund projects, the Fund aims to help governments ensure the highest development outcomes for such projects vis-à-vis the Strategy's main deliverables and effectively communicate the impact on sustainable development.

7. Actual financial allocations against available funding are on schedule, with 90 per cent of the overall funding having been allocated by the end of the third quarter of 2023. As at 30 September 2023, 222 active projects were being administered. It is important to note that many active projects have been extended due to the COVID-19 pandemic. Although IOM offices found innovative ways to still implement some activities during lockdowns, past restrictions have still affected the majority of projects.

Piloting the Strategic Results Framework

8. The Strategic Results Framework was developed in response to an assessment conducted by the Multilateral Organisation Performance Assessment Network (MOPAN), which found that IOM needed to strengthen and broaden its capacities in relation to the reporting of results. The inclusion of a predefined set of common Framework outcomes and indicators, based on the Strategic Vision, in the Project Information and Management Application (PRIMA) will allow more streamlined reporting of results and facilitate data aggregation at the country, regional and global levels, contributing significantly to making institutional reporting more efficient and effective.

9. The Strategic Results Framework is currently being piloted by the IOM Development Fund in all regions, and for a number of other selected donor-funded projects, in preparation for the global roll-out in 2024. So far, 138 projects validated in PRIMA are using the Framework, while 212 short-term outcomes have been tagged and 248 indicators integrated into project results matrices. Project managers will report against the standardized indicators throughout project implementation, and all of these indicators will be monitored and reported on using the PRIMA results monitoring module. It will then be possible to generate aggregated results in a quick, user-friendly way using the PRIMA dashboards, which are currently under development.

10. In June 2023, the Results-based Management team, in coordination with the IOM Development Fund, PRIMA and regional office focal points, developed a survey to gather feedback on the Strategic Results Framework from the pilot countries. In total, 49 survey responses were received from 40 countries across all 9 regional offices, with the majority of the respondents (93%) working on programme support and development in roles ranging from project assistant, officer or manager to monitoring and evaluation or reporting officer. The survey has helped gauge the level of project developer familiarity with the Framework indicators, in addition to providing direct feedback from the field, particularly on project development processes. Based on the feedback, the number of pilot countries will be expanded during this ongoing pilot phase to collect further evidence, best practices and lessons learned in advance of the global roll-out. A second survey on monitoring and reporting will follow once project implementation has progressed further.

11. A review is under way to explore whether the pilot has successfully stress-tested a viable approach to integrating the Framework short-term outcomes and indicators, and establish whether it has led to the comprehensive integration of the Framework into all 2022 and 2023 proposals. The review will further assess whether the use of short-term outcomes and indicators has been consistent and comprehensive across all projects and regions, whether reasonable indicators have been identified for all project outcomes and whether the Framework indicators have proven useful in other areas of project development (for example, at the project objective and output levels).

Report on the added value of the IOM Development Fund

12. Taking stock of over 20 years of work, a report has been produced on the added value of the IOM Development Fund based on questionnaire responses received from both IOM country offices and government representatives of benefiting Member States. The report aims to serve as an internal and external resource to highlight what makes the Fund a unique global resource to support migration management. It is structured in three sections: a discussion of the unique qualities of the Fund; a review of notable project results; and a feature on selected projects that illustrate the findings. The summary of the review is appended as Annex V, while the full report can be found on the IOM Development Fund website.

Review of best practices

13. In 2023, the IOM Development Fund has conducted a review of projects focusing on immigration and border governance (24 projects); disarmament, demobilization and reintegration of former combatants (1 project); and addressing violent extremism (1 project) between 2019 and 2022. The aim was to identify best practices and lessons learned, and assess the challenges encountered during implementation. In the case of positive findings, details were provided on how to replicate best practices in future projects, while recommendations regarding negative findings described how best to avoid or mitigate them. There was a particular focus on innovative processes and outputs with a view to harnessing innovation in future projects and capacity-development objectives. An overview of project impact and sustainability was also provided to assess the effectiveness of seed funding initiatives, while cross-cutting issues such as gender mainstreaming and human rights were examined to consider how well they had been incorporated into projects, and whether that could be done more effectively in future. The findings and recommendations in this review will inform the wider strategic approach of the IOM Development Fund in relation to project development, implementation and sustainability. The summary of the review is appended as Annex VI, and the full review can be found on the IOM Development Fund website.

Awareness-raising and fundraising initiatives

14. The awareness-raising and fundraising campaigns entitled “Look Forward Give Back” and “Do the Right Thing” are being expanded to include other active and relevant projects. The footage and other materials from these campaigns will be used at upcoming events, including the Twenty-eighth Conference of the Parties to the United Nations Framework Convention on Climate Change (COP28).

Ex-post evaluations

15. The IOM Development Fund is committed to undertaking ex-post evaluations of all completed funded projects and has allocated USD 95,834 for that purpose in 2023. The findings and recommendations from these evaluations are shared regularly at the sessions of the Standing Committee on Programmes and Finance.

Staff support for the IOM Development Fund

16. The Junior Professional Officer funded by the Government of Italy has been a vital member of the IOM Development Fund Unit, reviewing project applications and reports, carrying out project performance reviews and contributing to the development of an interactive map to showcase innovative projects.

Eligible Member States and allocations: 1 January to 30 September 2023

18. This report includes the following annexes:

Annex I	Line 1: Member States eligible for allocations under the IOM Development Fund, by region, as at 30 September 2023
Annex II	Line 2: Member States eligible for allocations under the IOM Development Fund, by region, as at 30 September 2023
Annex III	Line 1 and Line 2: IOM Development Fund regional distribution chart – Approved projects from 1 January to 30 September 2023
Annex IV	Line 1 and Line 2: IOM Development Fund financial summary – 1 January to 30 September 2023

Review of IOM Development Fund projects and evaluations

19. This report also includes the following annexes:

Annex V	Summary of the report on the added value of the Fund
Annex VI	Summary of the review of IOM Development Fund projects focusing on immigration and border governance; disarmament, demobilization and reintegration of former combatants; and addressing violent extremism between 2019 and 2022

Annex I
Line 1: Member States eligible for allocations under the IOM Development Fund,
by region, as at 30 September 2023
(total: 125)

Africa 52 Members (42%)	Africa (continued)	Asia and Oceania 33 Members (26%)
Algeria Angola Benin Botswana Burkina Faso Burundi Cabo Verde Cameroon Central African Republic Chad Comoros Congo Côte d'Ivoire Democratic Republic of the Congo Djibouti Egypt Eritrea Eswatini Ethiopia Gabon Gambia Ghana Guinea Guinea-Bissau Kenya Lesotho Liberia Libya Madagascar Malawi Mali Mauritania Mauritius Morocco Mozambique Namibia Niger Nigeria Rwanda Sao Tome and Principe Senegal Sierra Leone Somalia South Africa South Sudan Sudan Togo Tunisia	Uganda United Republic of Tanzania Zambia Zimbabwe	Afghanistan Bangladesh Cambodia China Fiji India Iran (Islamic Republic of) Kazakhstan Kiribati Kyrgyzstan Lao People's Democratic Republic Maldives Marshall Islands Micronesia (Federated States of) Mongolia Myanmar Nepal Pakistan Palau Papua New Guinea Philippines Samoa Solomon Islands Sri Lanka Tajikistan Thailand Timor-Leste Tonga Turkmenistan Tuvalu Uzbekistan Vanuatu Viet Nam
	Middle East 2 Members (2%)	
	Jordan Yemen	
	Latin America and the Caribbean 25 Members (20%)	
	Argentina Belize Bolivia (Plurinational State of) Brazil Colombia Costa Rica Cuba Dominica Dominican Republic Ecuador El Salvador Grenada Guatemala Guyana Haiti Honduras Jamaica Mexico Nicaragua Paraguay Peru Saint Lucia Saint Vincent and the Grenadines Suriname Venezuela (Bolivarian Republic of)	
		Europe 13 Members (10%)
		Albania Armenia Azerbaijan Belarus Bosnia and Herzegovina Georgia Montenegro North Macedonia Republic of Moldova Russian Federation Serbia Türkiye Ukraine

Annex II
Line 2: Member States eligible for allocations under the IOM Development Fund,
by region, as at 30 September 2023
(total: 113)

Africa 47 Members (42%)	Middle East 1 Member (1%)	Asia and Oceania (continued)
Algeria Angola Benin Botswana Burkina Faso Burundi Cabo Verde Cameroon Central African Republic Comoros Côte d'Ivoire Democratic Republic of the Congo Djibouti Egypt Eritrea Eswatini Ethiopia Gabon Gambia Ghana Guinea Guinea-Bissau Kenya Lesotho Liberia Libya Madagascar Malawi Mali Mauritania Mauritius Morocco Mozambique Namibia Niger Rwanda Sao Tome and Principe Sierra Leone Somalia South Africa South Sudan Togo Tunisia Uganda United Republic of Tanzania Zambia Zimbabwe	Jordan	Pakistan Palau Papua New Guinea Philippines Samoa Sri Lanka Tajikistan Thailand Timor-Leste Tonga Turkmenistan Uzbekistan Vanuatu Viet Nam
	Latin America and the Caribbean 22 Members (19%)	
	Argentina Belize Bolivia (Plurinational State of) Brazil Colombia Costa Rica Cuba Dominica Dominican Republic Ecuador El Salvador Grenada Guatemala Guyana Haiti Honduras Jamaica Mexico Nicaragua Paraguay Peru Suriname	
	Asia and Oceania 30 Members (27%)	Europe 13 Members (11%)
	Afghanistan Bangladesh Cambodia China Fiji India Kazakhstan Kiribati Kyrgyzstan Lao People's Democratic Republic Maldives Marshall Islands Micronesia (Federated States of) Mongolia Myanmar Nepal	Albania Armenia Azerbaijan Belarus Bosnia and Herzegovina Georgia Montenegro North Macedonia Republic of Moldova Russian Federation Serbia Türkiye Ukraine

Note: The Line 2 listing of eligible Member States (and budget for each region) is updated each year on the cut-off date of 30 June to take into account the payment of outstanding contributions and reclassification by the World Bank. Solomon Islands is not included in the above list because it became eligible for Line 2 funding after paying outstanding assessed contributions, which occurred after the cut-off date above.

Annex III
Line 1 and Line 2: IOM Development Fund regional distribution chart –
Approved projects from 1 January to 30 September 2023

REGION: AFRICA		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Line 1		
IOM Chad	Supporting the Government of Chad in Mainstreaming Migration, Environment, Climate Change and Disaster Risk Reduction in National Policymaking and Programming – IOM Strategy: activities 3 and 6	100 000
IOM Eritrea	Strengthening Capacities towards the Establishment of a Sustainable Diaspora Programme in Eritrea – IOM Strategy: activities 4, 8 and 12	100 000
IOM Gabon	Strengthening National Mechanisms on Counter-trafficking in Gabon – IOM Strategy: activities 2, 3, 5, 6 and 11	100 000
IOM Gambia	Building Evidence and Developing Capacity to Inform Policy and Programmatic Responses for the Protection of Families Left Behind in the Gambia – IOM Strategy: activities 3, 4 and 6	100 000
IOM South Sudan	Strengthening Migration Management for Sustainable Development in South Sudan – IOM Strategy: activities 2, 3 and 5	100 000
IOM Zimbabwe	Strengthening the Government of Zimbabwe’s Capacity in Migration Data Collection and Governance – IOM Strategy: activity 3	100 000
Africa Line 1 allocations to date		600 000
Africa Line 1 available funding (less multiregional and administration allocation)		630 000
Allocations for Africa Line 1 as a percentage of available funding		95%
Allocations for Africa Line 1 as a percentage of total Line 1 available funding		40%

Line 2		
IOM Burundi (Burundi, United Republic of Tanzania)	Strengthening Climate-related Disaster Preparedness, Response, and Community Resilience in the Lake Tanganyika Basin – IOM Strategy: activity 3	400 000
IOM Botswana	Countering Trafficking in Persons in Botswana – IOM Strategy: activities 2 and 11	300 000
IOM Côte d’Ivoire	Developing the Capacities of the Government of Côte d’Ivoire in Diaspora Management and Engagement – IOM Strategy: activities 3, 4, 6 and 8	300 000
IOM Ethiopia (Burundi, Ethiopia)	Strengthening the Capacities of Cities to Manage Human Mobility in the Context of Climate Change in the East and Horn of Africa – IOM Strategy: activities 3, 5 and 6	400 000
IOM Ghana	Ghana: Strengthening the Capacities of the City of Accra to Manage Human Mobility in the Context of Climate Change – IOM Strategy: activities 3, 5 and 6	300 000
IOM Kenya	Enhancing Preparedness to Mitigate Threats of Infectious Diseases at the Borders in Kenya – IOM Strategy: activities 2, 5 and 6	300 000

Annex III (continued)

REGION: AFRICA (continued)		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Line 2 (continued)		
IOM Madagascar	Promoting Climate Resilience of Migrant Populations Affected by Climate Change in the Lower Tsiribihina of Madagascar – IOM Strategy: activities 3 and 6	300 000
IOM Malawi	Improving the Health of Highly Mobile Fisherfolk and Communities around Lake Malawi – IOM Strategy: activity 3	300 000
IOM Mali	Supporting Climate-adaptive Solutions in Mali through Migration-sensitive Policy and Local Planning – IOM Strategy: activities 3, 4 and 6	300 000
IOM Mauritania	Mauritania: Fostering the Inclusion of Migrants in the Social Protection System – IOM Strategy: activities 2, 3, 4, 6 and 8	300 000
IOM Morocco	Supporting the Municipality of Agadir in Promoting Migrant Integration in Morocco – IOM Strategy: activities 3, 6 and 8	300 000
IOM Sierra Leone	Combating Irregular Migration through Youth Empowerment and Community Engagement in Sierra Leone – IOM Strategy: activities 3, 5 and 6	300 000
IOM United Republic of Tanzania (Burundi, Democratic Republic of the Congo, Kenya, Rwanda, South Sudan, Uganda, United Republic of Tanzania)	The East African Community Diaspora Engagement Programme – IOM Strategy: activities 4 and 8	400 000
IOM Zambia	Strengthening Evidence-based Migration Management in Zambia – IOM Strategy: activities 3 and 5	300 000
IOM Regional Office in Nairobi (Burundi, Kenya, Rwanda, South Sudan, Uganda, United Republic of Tanzania)	Support to the East African Community for the Implementation of the five-year Road Map on Cross-border Health and Outbreak Responses in the East African Region – IOM Strategy: activities 3 and 7	400 000
Africa Line 2 allocations to date		4 900 000
Africa Line 2 available funding (less multiregional and administration allocation)		6 216 000
Allocations for Africa Line 2 as a percentage of available funding		79%
Allocations for Africa Line 2 as a percentage of total Line 2 available funding		33%

Lines 1 and 2	
Africa regional allocations	5 500 000
Africa regional available funding	6 846 000
Percentage allocated across the two funding lines	80%

Annex III (continued)

REGION: MIDDLE EAST		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Line 1		
Middle East Line 1 allocations		0
Middle East Line 1 available funding (less multiregional and administration allocation)		30 000
Allocations for Middle East Line 1 as a percentage of available funding		0%

Line 2		
IOM Jordan	Contributing to the Evidence Base and Capacity for Gender-sensitive Climate Change Adaptation Measures in Vulnerable Governorates in Jordan – IOM Strategy: activities 3, 6 and 12	300 000
Middle East Line 2 allocations		300 000
Middle East Line 2 available funding (less multiregional and administration allocation)		148 000
Allocations for Middle East Line 2 as a percentage of available funding		203%
Allocations for Middle East Line 2 as a percentage of total Line 2 available funding		2%

Lines 1 and 2		
Middle East regional allocations		300 000
Middle East regional available funding		178 000
Percentage allocated across the two funding lines		169%

Annex III (continued)

REGION: LATIN AMERICA AND THE CARIBBEAN		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)
Line 1		
IOM Bolivia (Plurinational State of)	Promoting Social Cohesion in Cobija, Teoponte and Cachuela Esperanza in the Plurinational State of Bolivia, in alignment with the Living Well Framework – IOM Strategy: activities 3 and 8	100 000
IOM Brazil	Strengthening Capacities of Brazilian Municipal and Federal Government to Respond to Challenges Related to Internal Migration, Environment, and Climate Change – IOM Strategy: activity 3	100 000
IOM Cuba	Cuba: Strengthening Local Development Planning with Migration Data – IOM Strategy: activities 3 and 4	100 000
Latin America and the Caribbean Line 1 allocations		300 000
Latin America and the Caribbean Line 1 available funding (less multiregional and administration allocation)		300 000
Allocations for Latin America and the Caribbean Line 1 as a percentage of available funding		100%
Allocations for Latin America and the Caribbean Line 1 as a percentage of total Line 1 available funding		20%
Line 2		
IOM Argentina	Argentina: Enhancing Participation of Migrant Women and Other Migrants in Situations of Vulnerability in Migration Governance and Related Policies – IOM Strategy: activities 3, 4 and 8	300 000
IOM Costa Rica	Strengthening the Capacity of the Government of Costa Rica to Promote the Protection of Migrant Women, Adolescents and Girls – IOM Strategy: activities 1 and 2	300 000
IOM Dominica	Development of the Agricultural Sector in Dominica by Strengthening Migration Governance – IOM Strategy: activities 2, 4, 5, 6 and 12	300 000
IOM Dominican Republic	Territorial Planning and Comprehensive Risk Management to Increase Resilience to Internal Mobility due to Disasters, Environmental Degradation and Climate Change in the Dominican Republic – IOM Strategy: activities 2 and 3	300 000
IOM Ecuador	Strengthening National Capacities to Provide Assistance to Ecuadorian Returnees and for the Prevention of Irregular Migration – IOM Strategy: activities 2, 5 and 10	300 000
IOM El Salvador	Strengthening the Government of El Salvador's Capacity to Manage Information and Evidence on Human Mobility related to Disasters, Climate Change and Environmental Degradation for the Development of Public Policies – IOM Strategy: activities 2, 3 and 7	300 000
IOM Peru	Empowerment of Women and Local Communities through Socioeconomic Actions in Regions Vulnerable to Climate Change and Internal Migration in Peru – IOM Strategy: activities 3 and 6	300 000
Latin America and the Caribbean Line 2 allocations		2 100 000
Latin America and the Caribbean Line 2 available funding (less multiregional and administration allocation)		2 812 000
Allocations for Latin America and the Caribbean Line 2 as a percentage of available funding		75%
Allocations for Latin America and the Caribbean Line 2 as a percentage of total Line 2 available funding		14%

Annex III (continued)

REGION: LATIN AMERICA AND THE CARIBBEAN (continued)		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Lines 1 and 2		
	Latin America and the Caribbean regional allocations	2 400 000
	Latin America and the Caribbean regional available funding	3 112 000
	Percentage allocated across the two funding lines	77%

Annex III (continued)

REGION: ASIA AND OCEANIA		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Line 1		
IOM Iran (Islamic Republic of)	Contributing Towards Migration Governance in the Islamic Republic of Iran – IOM Strategy: activities 3, 6 and 7	100 000
IOM Mongolia	Strengthening Mongolia's Cybercrime Investigations on Human Trafficking – IOM Strategy: activities 3 and 11	100 000
IOM Turkmenistan	Strengthening the Legal Framework on Trafficking in Persons in Turkmenistan to Better Address the Needs of Youth and Women, Through a Survivor-centred Approach – IOM Strategy: activity 11	100 000
IOM Viet Nam	Promoting Safe and Adequate Accommodation for Internal Migrant Workers and their Families in Viet Nam – IOM Strategy: activities 8 and 12	100 000
Asia and Oceania Line 1 allocations		400 000
Asia and Oceania Line 1 available funding (less multiregional and administration allocation)		390 000
Allocations for Asia and Oceania Line 1 as a percentage of available funding		103%
Allocations for Asia and Oceania Line 1 as a percentage of total Line 1 available funding		27%

Line 2		
IOM Cambodia	Integrating Migration-related Considerations in Responses to Climate Change in Cambodia – IOM Strategy: activities 5 and 6	300 000
IOM Kyrgyzstan	Promoting the Inclusion of Internal Migrants in Green Renovation in Kyrgyzstan – IOM Strategy: activity 3	300 000
IOM Lao People's Democratic Republic	Enhancing the Evidence Base for Policy Development and Decision-Making Through Better Migration Data Collection and Sharing in Lao People's Democratic Republic – IOM Strategy: activities 3 and 6	300 000
IOM Maldives	Maldives: Supporting Migrant Health Data Collection and Management in Tourist Resorts – IOM Strategy: activity 6	300 000
IOM Marshall Islands	Developing a Migration Policy for the Marshall Islands – IOM Strategy: activities 2, 3 and 4	300 000
IOM Nepal	Nepal: Promoting a Human Security and Gender Equality-based Approach to Migration and Adaptation to Climate Change – IOM Strategy: activities 3 and 6	300 000
IOM Palau	Developing a Comprehensive National Migration Policy for Palau – IOM Strategy: activities 2, 3 and 4	300 000
IOM Philippines	Strengthening Migration Governance at the Department of Migrant Workers in the Philippines – IOM Strategy: activities 2, 3, 6, 10 and 12	300 000
IOM Samoa	Supporting the Government of Samoa to Strengthen Passenger Data Exchange Systems – IOM Strategy: activities 2, 3 and 5	300 000

Annex III (continued)

REGION: ASIA AND OCEANIA (continued)		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Line 2 (continued)		
IOM Sri Lanka	Sri Lanka: Developing a National Platform to Collect Migration-related Data and Support the Country's Commitment to the Global Compact for Migration and the 2030 Agenda – IOM Strategy: activity 3	300 000
IOM Tajikistan	Tajikistan: Mainstreaming the Migration, Environment and Climate Change Nexus into the First National Adaptation Plan and Fifth National Communication – IOM Strategy: activities 3 and 6	300 000
IOM Thailand	Promoting Evidence-based Migration Discourse and Media Reporting in Thailand – IOM Strategy: activities 6 and 8	300 000
IOM Vanuatu (Tonga, Vanuatu)	Strengthening Durable Solutions and Disaster Risk Reduction in Vanuatu and Tonga – IOM Strategy: activities 6 and 9	400 000
Asia and Oceania Line 2 allocations		4 000 000
Asia and Oceania Line 2 available funding (less multiregional and administration allocation)		3 996 000
Allocations for Asia and Oceania Line 2 as a percentage of available funding		100%
Allocations for Asia and Oceania Line 2 as a percentage of total Line 2 available funding		27%

Lines 1 and 2	
Asia and Oceania regional allocations	4 400 000
Asia and Oceania regional available funding	4 386 000
Percentage allocated across the two funding lines	100%

Annex III (continued)

REGION: EUROPE		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)

Line 1		
IOM Belarus	Strengthening the Implementation, Monitoring, Evaluation and Reporting of Migration-related Sustainable Development Goals in Belarus – IOM Strategy: activities 3, 6 and 7	100 000
IOM Serbia	Greening Migrant Centres in Serbia and Mainstreaming Policy Development related to the Migration, Climate Change, Environment and Energy Nexus – IOM Strategy: activities 2 and 3	100 000
Europe Line 1 allocations		200 000
Europe Line 1 available funding (less multiregional and administration allocation)		150 000
Allocations for Europe Line 1 as a percentage of available funding		133%
Allocations for Europe Line 1 as a percentage of total Line 1 available funding		13%

Line 2		
IOM Albania	Enhancing Migration Governance and Diaspora Engagement for Development in Albania – IOM Strategy: activities 4 and 12	300 000
IOM Armenia	Combating Trafficking in Persons in Armenia: Improving Victim Identification and Referral Systems – IOM Strategy: activities 2, 6 and 11	300 000
IOM Bosnia and Herzegovina	Strengthening Labour Migration Governance in Bosnia and Herzegovina – IOM Strategy: activities 3, 4, 6 and 12	300 000
IOM Republic of Moldova	Supporting the Government of the Republic of Moldova to Enhance Border Security and Facilitate Humane and Orderly Cross-border Mobility – IOM Strategy: activities 2, 3 and 5	300 000
IOM Montenegro	Diaspora Engagement for Sustainable Development of Montenegro (Phase II) – IOM Strategy: activities 4 and 8	300 000
IOM North Macedonia	Supporting Brain Gain Diaspora Engagement Initiatives in North Macedonia – IOM Strategy: activities 4 and 8	300 000
Europe Line 2 allocations		1 800 000
Europe Line 2 available funding (less multiregional and administration allocation)		1 628 000
Allocations for Europe Line 2 as a percentage of available funding		111%
Allocations for Europe Line 2 as a percentage of total Line 2 available funding		12%

Lines 1 and 2	
Europe regional allocations	2 000 000
Europe regional available funding	1 778 000
Percentage allocated across the two funding lines	112%

Annex III (continued)

ADMINISTRATION AND MULTIREGIONAL		
IOM office (benefiting Members and non-members)	Project	Amount funded (USD)
Administration Line 1 and Line 2		
	Line 1	66 000
	Line 2	744 100
	Total	810 100
	Administration available funding	810 100
	Allocation as a percentage of available total (Line 1 and Line 2)	5%
Multiregional Line 1		
IOM Headquarters	Project evaluations	49 184
	Allocation as a percentage of available total (Line 1)	3%
Multiregional Line 2		
IOM Headquarters	Project evaluations	46 650
IOM Headquarters	Harnessing Inclusive Global Alliances for Diaspora Engagement – IOM Strategy: activities 3, 7 and 8	400 000
	Total	446 650
	Multiregional available funding	446 650
	Allocation as a percentage of available total (Line 2)	3%

Annex IV

Line 1 and Line 2: IOM Development Fund financial summary – 1 January to 30 September 2023

	USD	USD
Line 1		
2023 Operational Support Income allocation ^a	1 400 000	
Recovered funds from completed projects ^b	215 184	
Subtotal Line 1		1 615 184
Line 2		
2023 Operational Support Income allocation ^a	13 600 000	
Recovered funds from completed projects ^c	1 710 216	
Contribution from the Government of Austria, allocation via MIRAC ^d	39 600	
Contribution from the Government of Belgium, allocation via MIRAC ^d	640 793	
Private contributions made by individuals online ^e	141	
Subtotal Line 2		15 990 750
Total available funds		17 605 934

	USD	%
Total allocations made in 2023 under Line 1	1 615 184	100
Balance available: Line 1	0	0
Total allocations made in 2023 under Line 2	14 290 750	89
Balance available: Line 2	1 700 000	11

^a In accordance with Council Resolution No. 1390 of 24 November 2020 on budget regulations and practices, USD 1.4 million is allocated for Line 1 and USD 13.6 million is allocated for Line 2 from Operational Support Income. The total amount available for the IOM Development Fund for both Line 1 and Line 2 (excluding direct voluntary contributions) is USD 15 million.

^b Corresponding to USD 175,427 of recovered funds from 1 July to 31 December 2022 and USD 39,757 recovered funds from 1 January to 30 June 2023.

^c Corresponding to USD 703,893 of recovered funds from 1 July to 31 December 2022 and USD 1,006,323 recovered funds from 1 January to 30 June 2023.

^d Contributions received from 1 July to 31 December 2022 and carried forward to 2023.

^e Corresponding to USD 141 of online donations received from 1 July to 31 December 2022 (gross amount) and carried forward to 2023.

Annex V



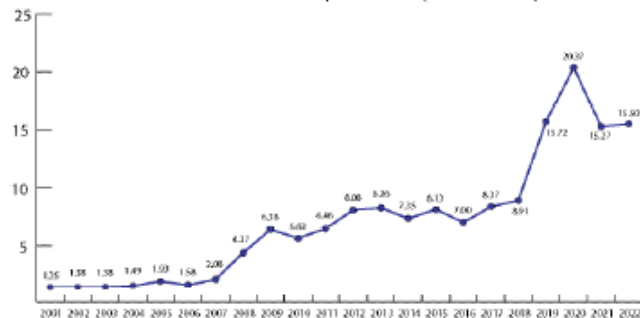
IOM
DEVELOPMENT
FUND

ADDED VALUE OF THE FUND
SUMMARY

Since its inception in 2001, the IOM Development Fund has supported nearly 1000 projects implemented in over 120 countries worldwide.

Taking stock of over 20 years of work, this report reviews the added value of the Fund based on questionnaire responses received from both IOM Country Offices and government representatives of benefiting Member States. It aims to serve as an internal and external resource to highlight what makes the Fund a unique global resource to support migration management.

Growth in IOM Development Fund (in Million USD)



Distinguishing Features of the IOM Development Fund

Seed-funding mechanism

The Fund acts as a **seed-funding mechanism** supporting pilot initiatives that can be further expanded or replicated to achieve wider coverage and impact.

- As a result, projects have more possibility and scope for testing new approaches and addressing traditionally-underfunded national priorities, as well as laying the foundation for larger interventions.
- A number of projects work on laying the foundation for larger interventions, for instance by collecting data and developing an evidence-base for policy development.

Cross-cutting themes

The Fund highlights the importance of **cross-cutting themes**:

- All projects are urged to consider cross-cutting thematic, such as gender mainstreaming, rights-based approach to programming, inclusion of youth, persons with disabilities and older persons, data protection and environmental sustainability.
- The Fund is spearheading projects in the field of migration, environment and climate change and disaster risk reduction, a key emerging theme for IOM and governments of Member States alike.

Innovation

The Fund considers **innovation** as a key selection criterion for project ideas.

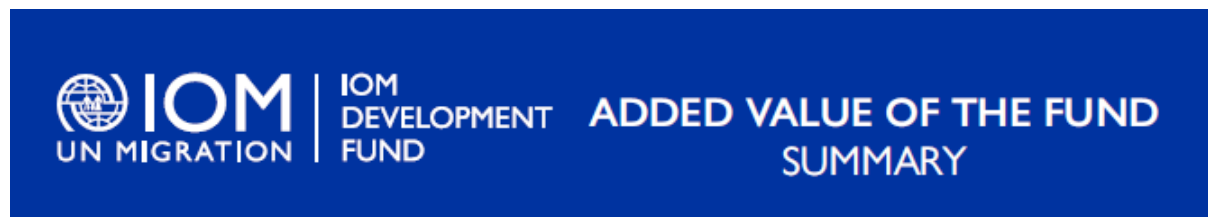
- All projects are encouraged to consider innovative approaches by introducing solutions previously used in a similar context, but which are new to the country or specific issues to which they are being applied (adoption); implementing solutions that already exist but that have not previously been used in a similar context or within the sector (adaptation); and generating new solutions to the identified issue, outside of those previously used in other countries or contexts (invention).
- Besides contributing to innovative solutions in Member States, the Fund's projects have also contributed to institutional innovation within IOM, by piloting a number of organizational tools and frameworks, such as the organization-wide roll-out of the Project Information and Management Application (PRIMA) for ALL, the incorporation of Strategic Results Framework (SRF) Indicators into projects' Results Matrix and the requirement of gender mainstreaming to achieve a minimum gender marker code.

Development of National Capacities

The Fund's mandate is to support eligible Member States to **develop national capacities** in migration management across a range of thematic areas.

- Government counterparts are the main project partners to support national ownership of initiatives throughout the entire project lifecycle and promote sustainability of results after project closure.

Annex V (continued)



Results of IOM Development Fund Projects

Sustainable Change in Migration Management

The focus on capacity development enhances institutional capacity, leading to sustainable change in migration management at the government level.

- Key actors are equipped with the necessary strategies, tools and data to be better able to effectively respond to the ever-changing migration context on their own.

Strengthened Partnerships

The involvement of national government actors and their ownership of the project implies their continued engagement with IOM Country Offices all throughout the project cycle.

- This results in strengthened partnerships between IOM and all the various governmental and non-governmental stakeholders involved in the project.
- Institutional relationships between project partners are also established, as certain stakeholders start working together for the first time in coordination mechanisms, such as working groups, established by projects.

Scaling Up

The combination of national ownership, the use of evidence and learning, scalability and replication, innovation and sustainability of the projects all contribute to various dimensions of scaling up.

- Smaller sums of funding over a short duration project give the opportunity for the activities to be scaled up into larger initiatives.

IOM Development Fund Projects 2001-2022, by Region



Strengthened Migration Knowledge

Sharing IOM's expertise in the field of migration and the various resources it owns across thematic areas of migration leads to strengthened migration knowledge across a variety of actors, from the government level to local communities and migrant populations.


- Use of internal expertise, for instance the Global Migration Data Analysis Center (GMDAC), allows for effective data-collection activities and the subsequent production of high-quality migration-related information products, such as Migration Profiles.
- Information products are also used for awareness-raising activities on particular migration issues at the community level. As a result, projects have more possibility and scope for testing new approaches and addressing traditionally-underfunded national priorities, as well as laying the foundation for larger interventions.
- A number of projects work on laying the foundation for larger interventions, for instance by collecting data and developing an evidence-base for policy development.

Recognition and Visibility of IOM

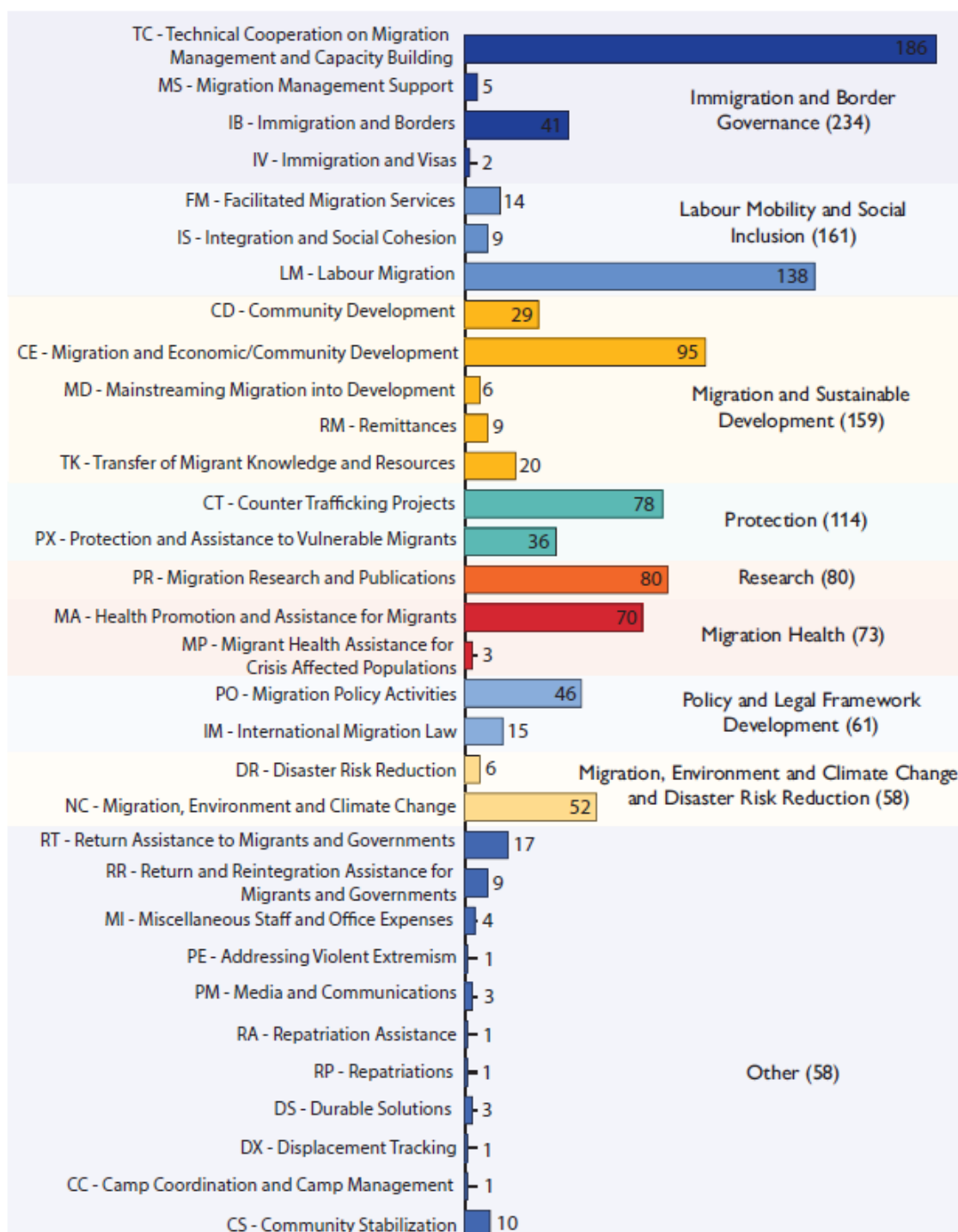
As an IOM funding mechanism, the IOM Development Fund provides direct access to IOM's expertise and thereby promotes the recognition and visibility of IOM as a key actor in the migration arena.

- Successful projects, which government counterparts experience first-hand throughout implementation, strengthen IOM's trusted reputation in national contexts.

Annex V (continued)



ADDED VALUE OF THE FUND PROJECTS BY PROJECT TYPE



Annex VI

REVIEW OF IOM DEVELOPMENT FUND IMMIGRATION AND BORDER GOVERNANCE PROJECTS; DISARMAMENT, DEMOBILIZATION AND REINTEGRATION (DDR) OF FORMER COMBATANTS PROJECTS; AND ADDRESSING VIOLENT EXTREMISM PROJECTS 2019-2022



EXECUTIVE SUMMARY

This review assesses both current and completed IOM Development Fund (i) Immigration and Border projects, (ii) Disarmament, Demobilization and Reintegration (DDR) of Former Combatants projects and (iii) Addressing Violent Extremism projects between 2019 and 2022. It seeks to identify patterns, best practices and innovative methodologies, as well as to share lessons gained from 26 selected projects, to guide current and future projects.

Figure 1: Project Status per Funding Year

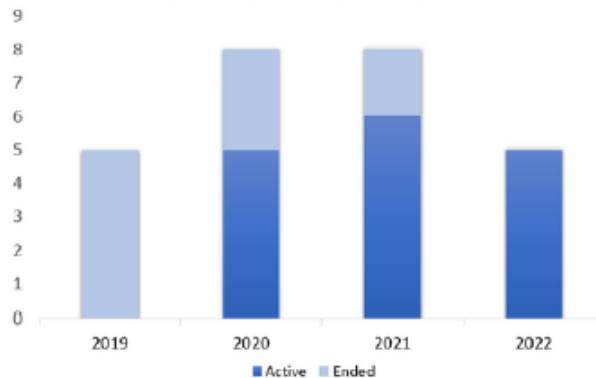
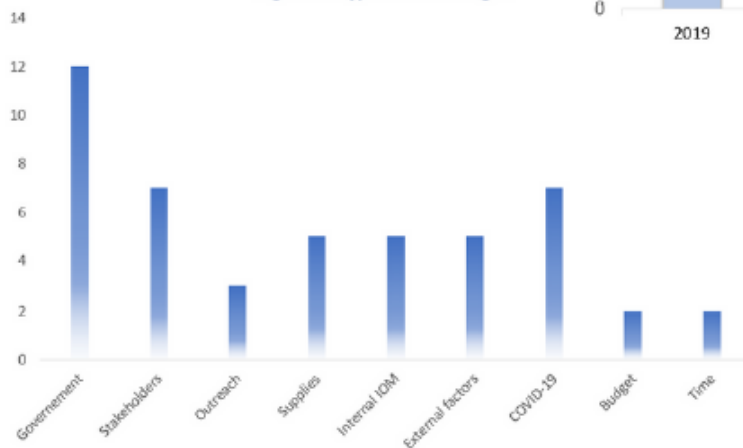


Figure 7: Types of Challenges



KEY FINDINGS

The greatest concentration of projects (50 per cent) is in Africa and smallest concentration in the Middle East (3.8 per cent), which corresponds to the Fund's regional allocation by number of eligible Member States.

Overall, from 2019 to 2022, the IOM Development Fund supported projects with a cumulative budget of USD 7 million.

A Rights-Based Approach was expressly included into project implementation in 14 out of 26 (53.6 per cent) projects, while gender mainstreaming was included into project design in 26 out of 26 (100 per cent) projects.

The most reported challenge was government-related issues, reported in 12 out of 24 projects. This was closely followed by the consequences of the COVID-19 pandemic, reported in seven out of 24 cases.

LESSONS LEARNED



Effective political and stakeholder engagement strategies: Regular meetings with government representatives, significant stakeholders and local communities are essential to guarantee project adherence to their demands and goals.



Beneficiary-centric strategy: Projects may be more accepted by the recipients by incorporating local communities and beneficiaries in project design through consultation procedures. This encourages the beneficiaries to feel invested and committed, which boosts project success and sustainability.



Incorporation of gender and human rights issues: In line with international objectives to advance social justice and human rights, the empowerment of marginalized groups and the promotion of gender equality contribute to more comprehensive and sustainable development.



Capacity development: It is necessary to have comprehensive capacity development efforts, such as training for local partners, officials and members of the community.



Ongoing communication with stakeholders: Regular updates on the project's advancement, difficulties and successes cultivate accountability and transparency, assuring stakeholders' continuing support and dedication.

Annex VI (continued)

RECOMMENDATIONS

INNOVATION

An innovation culture can help projects to seamlessly adapt, improve efficiency and generate transformative effects, generating long-term benefits for both affected communities and larger society.

STAKEHOLDER COORDINATION

Local communities, service providers, governmental entities, global organizations and civil society organizations need efficient coordinating mechanisms that cross conventional borders. Bringing stakeholders from all backgrounds together for training seminars could foster mutual learning and understanding.

ADAPTABILITY

Embracing flexibility and creating effective contingency plans are crucial to ensure sustainability, reduce risks, and assure the ongoing pursuit of broad goals in these endeavours that frequently take place in unstable situations, characterized by diverse sociocultural dynamics and geopolitical environments.

INTEGRATION OF CROSS-CUTTING THEMES

Incorporating environmental standards, fostering disability inclusivity, enhancing youth integration and strengthening measures to prevent sexual harassment are essential measures to improve the sustainability and long-term effects of these projects.

CONFLICT SENSITIVITY

Guaranteeing that project activities do not unwittingly exacerbate existing disputes and instead help to the promotion of peaceful coexistence. Projects should begin with thorough conflict assessments that identify possible triggers and historical dynamics. Regular interactions with local communities enable continual understanding of contextual subtleties, allowing for appropriate revisions to project strategies. The use of feedback mechanisms and monitoring systems enables ongoing evaluation, allowing adaptive responses to changing conflict dynamics.

SUSTAINABILITY

It is essential to include pertinent agencies throughout the implementation process, encouraging a sense of ownership and commitment. Promoting the construction of thorough training handbooks is another effective strategy to continue to help project participants and recipients long after the project is over. Furthermore, adopting a Training of Trainers (ToT) structure for capacity development allows training insights to continue after the project is over, which also increases sustainability.

AN INTEGRATED APPROACH

A holistic strategy that incorporates immigration and border governance, addressing violent extremism, and reintegrating former combatants paves the path for possible synergies between the three. These synergies include:



COLLABORATION AND INTELLIGENCE SHARING

One example may be the creation of secure portals that enable immigration officials, law enforcement agencies, and social service providers to communicate pertinent information. For example, if a former fighter is identified at a particular border, this information may warn workers in reintegration projects, allowing them to reach out and provide personalized support to prevent radicalization.



CAPACITY DEVELOPMENT

Training border officials to recognise potential signs of radicalization during border checks improves the effectiveness of immigration and border governance while contributing to the goals of preventing violent extremism. Similarly, teaching reintegration projects' employees to recognise signs of radicalization increases both the success of reintegration efforts and the prevention of violent extremism.



VOCATIONAL TRAINING AND EMPLOYMENT

Incorporating vocational training and employment possibilities provides individuals with multiple paths to personal and economic advancement while also reinforcing border governance through lawful and monitored labour mobility as well as addressing the socioeconomic elements associated with radicalization.