

# IOM Council

105<sup>th</sup> Session

25-28 November 2014

## Report of the Director General

Geneva, 25 November 2014

# Outline

- I. Global Migration Trends
  - II. The Year in Review: 2014
  - III. Towards IOM's 65th Anniversary & Beyond: 2015-18
- Conclusion

# Unprecedented Humanitarian Emergencies

- Four “Level Three” Crises:
  - Syria
  - Iraq
  - South Sudan
  - Central African Republic
- No viable political processes or negotiations
- Ebola virus: Liberia, Sierra Leone, Guinea – 5th “L3”
- Most forcibly displaced persons since World War II:  
50 million (UNHCR)

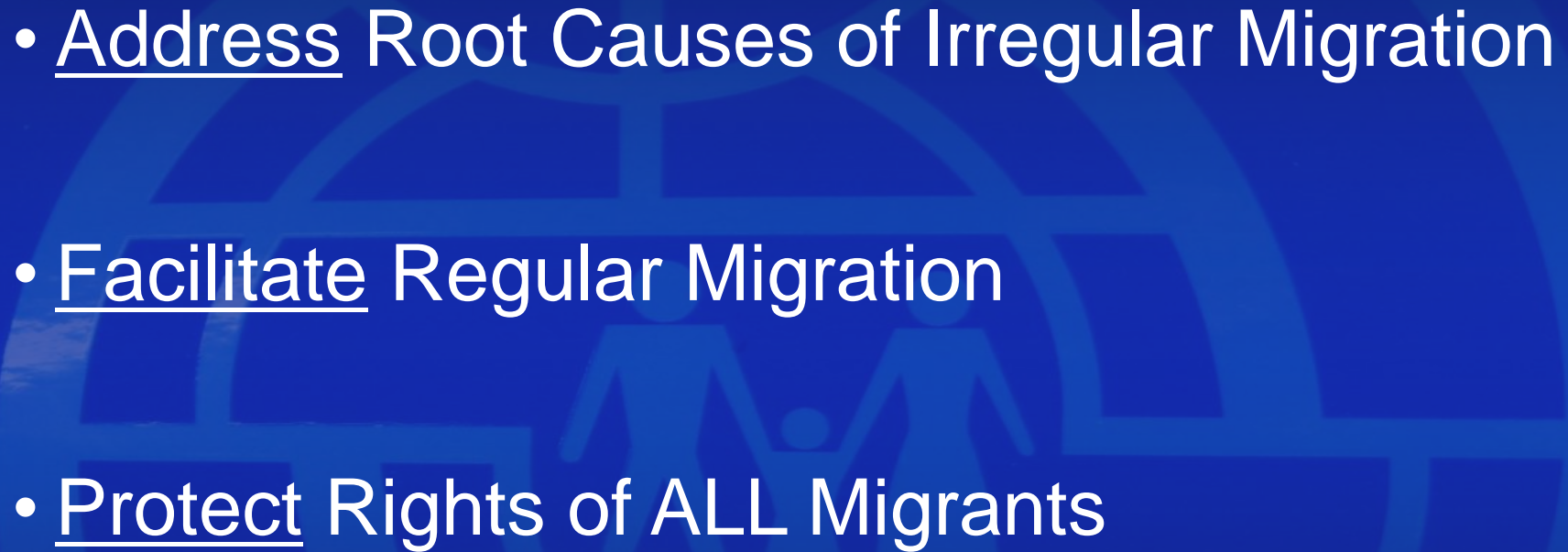
# Migration Costs

- Migration Route Deaths: 40,000 since 2000
  - A global issue – trafficking & smuggling
  - IOM Publication: “Fatal Journeys”
- Recruitment Costs (IRIS)
- Remittance Transfer Costs (IOM/UPU)

# IOM Migration “Thesis”

1. Inevitable – demographics & disasters
  2. Necessary – development
  3. Desirable – if well-governed
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# Three-Pronged Policy

- Address Root Causes of Irregular Migration
  - Facilitate Regular Migration
  - Protect Rights of ALL Migrants
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# Migration Challenges in a World in Disarray

- Changing the migration narrative
- Managing social diversity



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# **II. The Year in Review: 2014**

**A: Policy, Operations & Programmes**



# “Bookends” of Year 2014

- 2013 – UN General Assembly Second High Level Dialogue on International Migration and Development
- 2015 – Post-2015 UN Development Agenda – “Sustainable Development Goals” (SDGs)

# IOM-UN Relations

- Working Group on IOM-UN Relations & Strategy
- UN Second Committee draft resolution  
Poses potential challenges
- IOM to remain the lead Migration Agency

# Migration Governance Framework: A work in progress

## Five Non-Normative Objectives:

1. International Standards, Human Rights & Protection
  2. Comprehensive, Evidence-Based Policy
  3. Socio-Economic Needs
  4. Risk Mitigation
  5. Regular Migration Access
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# Emergency

## Preparedness, Response and Recovery

- Four “Level 3” emergencies
- **Syrian Arab Republic:**
  - 300 staff; 500,000 refugees assisted;
  - NFI distribution in all 14 governorates
- **South Sudan:** largest humanitarian operation
- **Iraq:** 1,5 million displaced
- **Central African Republic:** 13,000 evacuated

# Ebola Crisis

## - Liberia -

- Ebola team in country since September
- Managing first three of 17 Ebola Treatment Units (ETUs) including personnel recruitment and training:
  - First ETU inaugurated 10 November, at Tubmanburg, first patients admitted 18 November
  - Second ETU inaugurated 21 November at Buchanan
  - Third ETU to be inaugurated 5 December
- IOM committed to manage 5 more ETUs, based on:
  - evaluation of first 3 ETUs and needs

# Ebola Crisis

## - Sierra Leone -

- Ebola team arrived October
- Managing Training Academy for Frontline Ebola Responders including staff recruitment, funded by DFID
- Health and Humanitarian Border Management Project with CDC

# Ebola Crisis

## - Guinea -

- Ebola team presence since November
- Agreement in principle to manage Ebola Training Academy at Conakry

# Humanitarian Border Management

- Protection of crisis-affected migrants:
  - Experience from Libya, Jordan, Syria, South Sudan, CAR
  - Covers border operations before, during and after crisis
  - IOM has begun application to Ebola crisis
- Part of Migration Crisis Operational Framework



# Staff Safety and Security

- IOM increasingly operating in high-risk areas
- More need, therefore, for greater security measures
- Trained in-house UN-certified instructors: from 3 to 10
- Trained staff on hostage incident management: 3
- July: one staff member taken hostage, release negotiated

# Vulnerable Migrants Assistance

- **Victims of trafficking (VoTs)**
  - 6,500 from 90 countries assisted 2013-14
  - 65% for labour; 14% for sexual exploitation
- **Unaccompanied minors (UAMs)**
  - 19% of total caseload of assisted vulnerable migrants
  - Most cases in US, Europe, East Asia & Pacific
- **Assisted Voluntary Return & Reintegration: 30,000**

# Private-sector partnerships

- Strengthened in all areas of operations:
  - SAS
  - ESRI
  - Deloitte
- Public-private alliance on ethical recruitment (IRIS)
- Visa Application Centers in 54 countries – VFS Global

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# **II. The Year in Review: 2014**

**B: Management & Organizational Initiatives**

# Review of the Structural Reform

- **Five-member Structural Review Team**
- **Review** of new structure's effectiveness: April-Aug 2014
- **Findings:** structural reform generally successful  
no major adjustments required
- **Recommendations** follow consultations with all concerned

# Budget-Strengthening Plan

- Approved at 103<sup>rd</sup> Council, November 2013
- 3-year plan to strengthen core structure:
  - ROs, Admin. Centers, OIG
  - LEG, Procurement and HR
- Implementation under way

# Member State Assessed Contributions Arrears

- Important progress:  
only 8 subject to voting rights loss
- IOM active in Geneva and capitals to  
encourage clearance of arrears

# Notable Changes & Events

- Executive Committee (EXCOM) abolished
- Ethics and Conduct Office (ECO) established
- Migration and Climate Change Division in DMM
- Fourth Global Chiefs of Mission Meeting (GCoMM)



# **III. Towards IOM's 65<sup>th</sup> Anniversary and Beyond:**

**2015 - 2018**

**A: Policy, Operations & Programmes**

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# IOM Humanitarian Policy

- Working Group – 50 staff members
- Country & Regional offices and HQ involved
- Workshops 8-9 May; 23-24 October, facilitated by Prof. Roger Zetter, Refugee Studies Center, Oxford
- Draft policy by end 2014
- Stocktaking exercise in 6 field locations in 2015

# IOM Protection Policy

- First policy revision since 2007
- IOM and migration context changed
- Working Group established to review:
  - IOM protection principles
  - Implementation structure
- Policy Formulation Coordination Committee (PFCC)  
to receive draft first quarter 2015

# UN Post-2015 Development Agenda

- IOM contributions:
  1. Member of UN Task Team on P2015 (UNTT)
  2. Collaboration – GMG & GFMD
  3. IOM-specific: meetings, publications, social media
- MS need to ensure migration included in final document (Jan-Sept 2015)

# World Conference on Disaster Risk Reduction (WCDRR), Sendai, Japan, March 2015

- Strategic area for IOM's programming
- Addresses some causes of forced migration
- IOM, UNHCR, NRC, Nansen Initiative co-hosting a Working Session on “disaster-induced mobility”
- IOM in close touch with UNISDR; DG to participate

# World Humanitarian Summit (WHS) Istanbul, Turkey, 2016

- IOM active participation with UN/OCHA in regional steering committees
- IOM secondment to UN/OCHA for WHS
- Keynote at Budapest Regional Meeting, February 2015

# Key Migration Fora: IOM Support & Participation

- **8<sup>th</sup> GFMD**, Istanbul, Turkey, October 2015
  - IOM supports Turkish Chair
  - IOM hosts support unit
- **Global Migration Group (GMG)**
  - IOM staff member seconded to GMG secretariat

# “Creative alliances” with Parliaments, City Councils & Mayors

- More active and visible in the migration debate
- Less politicized, more in touch with migration realities





# Global Ministerial Conferences: Diaspora (2013) and Cities (2015)

- Migrants and Cities Conference, October 2015
  - For mayors and ministers
- Diaspora Ministerial Conference, 18-19 June 2013
  - 550 participants, 50 ministers or high-level reps.

# Migration Research, Training & Capacity-building

- **Current centers:**
  - Tanzania: Africa Capacity Building Center (ACBC)
  - Korea: Migration Research & Training Center (MRTC)
- **Establish new regional centers:**
  - MENA and Latin America

# Migration Data Analysis Unit

1. **Partner** with private sector:

Gallup, Deloitte, Economist Intelligence Unit (EIU)

2. **Analyse** extensive IOM data on migration

3. **Report** every year on IOM & partners' statistics:

support evidence-based work

# International Recruitment Integrity System (IRIS)

- Public-private alliance launched at IDM in March
- International Organization of Employers supports
- Presented at 7<sup>th</sup> GFMD in Stockholm, May 2014
- Pilot project discussions with several large companies

# Migrants in Countries in Crisis (MICIC)

- Origin: Second UNGA High-level Dialogue on Migration & Development, 3-4 October 2013
- State-led: US & Philippines and Working Group
- Practical protection for migrants in crisis
- IOM supports with Secretariat in Geneva
- Launched at GFMD, May 2014

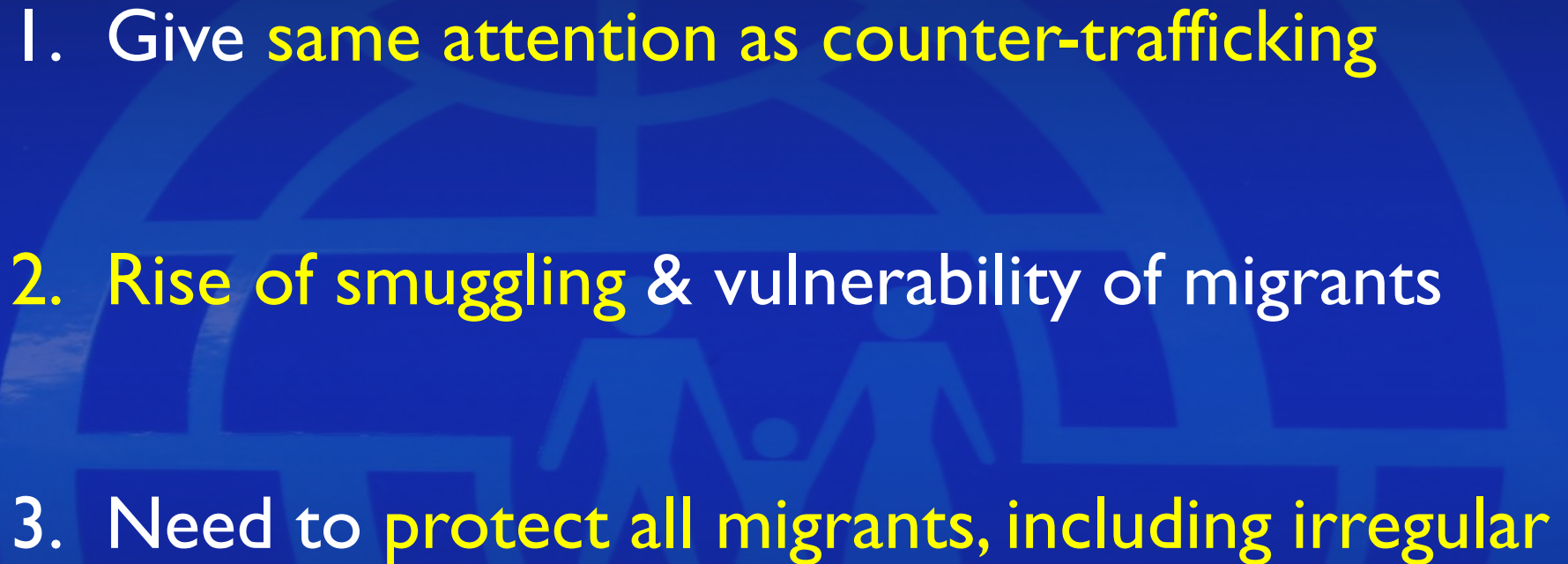
# Visa Application Centers

- 54 Centers for Canada (45) and UK (9)
- Fully operational, expanding
- 100,000 applicants a year
- Facilitates regular migration

# Reducing Remittance Transfer Costs

- Partnership with Universal Postal Union (UPU)
  - Pilot project: Burundi – 2014-2018
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# Counter-smuggling

1. Give same attention as counter-trafficking
  2. Rise of smuggling & vulnerability of migrants
  3. Need to protect all migrants, including irregular
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# **III. Towards IOM's 65<sup>th</sup> Anniversary and Beyond:**

**2015 - 2018**

**B: Management & Organizational Initiatives**

# Universal Membership & Inter-agency Observership

1. Enriches and expands dialogue on migration
  2. Anchors IOM as lead migration agency
  3. Ensures IOM negotiates with UN from position of strength
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# Full Privileges and Immunities (P&I)

- Since Resolution 1266 of 103 Council:
  - Five new agreements entered into force:  
Australia, CAR, Cyprus, Madagascar, Yemen
- Too few countries meet P&I resolution criteria:
  - 83 of 156 IOM Member States
  - 5 of 9 Regional Offices

# Office Property Aquisition Plan

- Best use of MS's resources
- Long term planning – where predictable
- IOM owns HQ building & several others

# Civil Society Organization & Academic Network Expansion

- Annual consultations at HQ
  - IOM Senior Managers meet with local CSOs on trips
  - Cooperation priority: research and data analysis
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# Migration Policy Advisory Board

- Migration experts from universities, think tanks, governments, civil society and private sector
  - Much discussed, long-delayed
  - First meeting planned in early 2015
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# Prioritize Staff Well-being & Professionalism

1. Health insurance for all
2. Unified Staff Rules Implementation
3. Social security – where applicable
4. Security training & briefings for all
5. PSEA and GBV training for all

# Marketing & Branding IOM

1. Build institutional coherence & supports policy initiatives
  2. IOM website design – common for all missions
  3. IOM logos on tents, t-shirts, vests in crises
  4. Strengthen MS & public support
  5. Long overdue
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# Conclusion:

## Migration Challenges in a World in Disarray

- Changing the migration narrative
- Managing social diversity



# IOM's Three-Pronged Policy

- Address Root Causes of Irregular Migration
  - Facilitate Regular Migration
  - Protect Rights of ALL Migrants
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# Thanks to

- All IOM staff in Field and Headquarters for commitment and hard work, often in risky and dangerous environments
- All Member States for your unfailing support

